

CompTIA

Exam PK0-003

CompTIA Project+ Certification

Version: Demo

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Topic break down

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Topic 1, Exam Set 1

Question No : 1 - (Topic 1)

One of the project's team members assigned to work on a specialized set of tasks has suddenly become unavailable and unreachable. Which of the following can the project manager do to ensure the tasks are completed with minimal impact to the project?

- A. Update the risk matrix and inform the stakeholders
- B. Reassign the task to a member of the extended team
- C. Adjust the schedule to the right to account for the team member
- D. Remove the tasks from the timeline if they are not in the critical path

Answer: B

Question No : 2 - (Topic 1)

A hospital has been approached to develop a new medical device. The stakeholders review the alignment to the hospital system and the need for the product. Which of the following components are they reviewing?

- A. Project plan
- B. Request for proposal
- C. Scope document
- D. Business case

Answer: D

Question No : 3 - (Topic 1)

A project manager was informed that a task will be delayed by four weeks. To determine the impact on the overall project, which of the following will the project manager need to update FIRST?

- A. WBS
- B. Risk log
- C. Project schedule
- D. Scope statement

Answer: C

Topic 2, Exam Set 2

Question No : 4 - (Topic 2)

A project manager has decided to table a vote on which subcontractor to use since there is heated debate between team members about the right subcontractor to use. Which of the following conflict resolution techniques has been utilized by the project manager?

- A. Smoothing
- B. Compromising
- C. Forcing
- D. Avoiding

Answer: D

Question No : 5 - (Topic 2)

Which of the following are parts of decision oversight? (Select TWO).

- A. Change control board
- B. Committee consulting
- C. Tollgate approval
- D. Audit trails
- E. Local laws

Answer: A,B

Question No : 6 - (Topic 2)

A project is generating a lot of concern from team members who feel they do not know what customers want. This issue could have been prevented by including which of the following activities in the project kick-off meeting?

- A. Define the business risks
- B. Define roles and responsibilities

- C. Define stakeholder expectations
- D. Define high level timeline

Answer: C

Question No : 7 - (Topic 2)

A project has lost critical project team members. Which of the following scheduling methods would be used to analyze the impact of this resource constraint?

- A. CCM
- B. PDM
- C. ADM
- D. CCB

Answer: A

Topic 3, Exam Set 3

Question No : 8 - (Topic 3)

Once all of the requirements have been gathered and development is ready to begin, which of the following should be the project manager's NEXT step?

- A. Create a project plan
- B. Update the scope document
- C. Obtain approval
- D. Perform fast tracking

Answer: C

Question No : 9 - (Topic 3)

Which of the following techniques can a project manager use to assist with quality planning? (Select THREE).

- A. Peer review

- B. Critical Chain Method (CCM)
- C. Inspection
- D. Performance Evaluation and Review Technique (PERT)
- E. Work Breakdown Structure (WBS)
- F. Benchmarking

Answer: A,C,F

Question No : 10 - (Topic 3)

A project manager is leading a rapid-improvement project. The project sponsor has requested the team focus on risk avoidance as part of the project. Which of the following strategies would fulfill the sponsor's requirements? (Select TWO).

- A. Creating management reserves
- B. Reducing the scope
- C. Outsourcing key development efforts
- D. Investing in warranty support capacity
- E. Increasing resource availability
- F. Prototyping

Answer: B,E

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