

Oracle

Exam 1z0-466

Project Lifecycle Management Essentials

Version: Demo

[Total Questions: 10]

Question No : 1

In OUM Manage, what is true about Organizational Change Management process?

- A. It is only a concern of a client.
- B. It feeds the risk management process and communication process and is only handled by third parties.
- C. It feeds the communication process and risk management process and should be considered when training end-users.
- D. It is handled by third parties.

Answer: C

Explanation:

Note:

*Organizational Change Management

This process starts at the strategic level and then identifies challenges of the implementations in order to design the systems that allow lowering the risk. Identifying the change requirements from the beginning of the project would help organization to manage it effectively.

*The Manage focus area is organized into 13 processes including the Organizational Change Management process:

The objective of the Organizational Change Management process is to be aware of the Client's Organizational Change Management Strategy and to effectively create a Change and Communication Plan that addresses this strategy. The goal is to create the change momentum needed to increase buy-in and reduce resistance - thus reducing productivity losses.

Question No : 2

Which statement is true about the Custom Development Sub-Flow of the OUM Implement Core Workflow?

- A. It should be included in every OUM project plan.
- B. It should be included in the workplan when there are configuration tasks identified.
- C. It should be included in the workplan when gaps are identified while mapping requirements.
- D. It should only be included on SOA projects.

Answer: D

Explanation:

Note:

*The first step is to start from a core set of tasks. We recommend that you consider using the OUM Implement Core Workflow for this purpose along with an OUM view that best matches the needs of your project. Remember, though, that the views tend to be a superset of tasks related to a particular solution, discipline, or technology. Therefore, the core workflow and views should be used together to achieve the right balance for your project.

Question No : 3

The client asks that the project be thoroughly documented. How many of the documents available through the Manage Focus Area should be used?

- A. all of them
- B. none of them
- C. only those that are fit for the project
- D. only those that the client selects

Answer: C

Question No : 4

Select three statements that are true about the OUM Implement Core Workflow.

- A. It helps accelerate practitioner's understanding of the Oracle Unified Method.
- B. It helps project teams focus on the essentials.
- C. It focuses on custom development projects.
- D. It can be used to identify the weak points of a project.
- E. It identifies the most important tasks.
- F. It focuses on configuration projects.

Answer: A,B,E

Explanation: A:OUM Implement Core Workflow should serve to accelerate the understanding of OUM by new practitioners.

B: The Implement Core Workflow also highlights the tasks that are at the heart of the Implement focus area.

E: The first step is to start from a core set of tasks. We recommend that you consider using the OUM Implement Core Workflow for this purpose along with an OUM view that best matches the needs of your project. Remember, though, that the views tend to be a superset of tasks related to a particular solution, discipline, or technology. Therefore, the core workflow and views should be used together to achieve the right balance for your project.

Question No : 5

Identify the three functions that OUM Manage performs.

- A. provides training on project management basics
- B. Facilitates, supports, and standardizes the program or project management process.
- C. Documents standard operating procedures
- D. Provides a standard framework and reference guide
- E. Supports both projects and programs
- F. Supports application projects only

Answer: B,D,E

Explanation:

Note:

*The Manage focus area is organized into 13 processes:

Bid Transition

Scope Management

Financial Management

Work Management

Risk Management

Issue and Problem Management

Staff Management

Communication Management

Quality Management

Configuration Management

Infrastructure Management

Procurement Management

Organizational Change Management

Collectively, these processes form a comprehensive set of tasks required to manage Oracle-based

development and implementation projects. Every project includes most, if not all, of these processes,

whether they are the responsibility of a consulting organization, a client organization, or a third party.

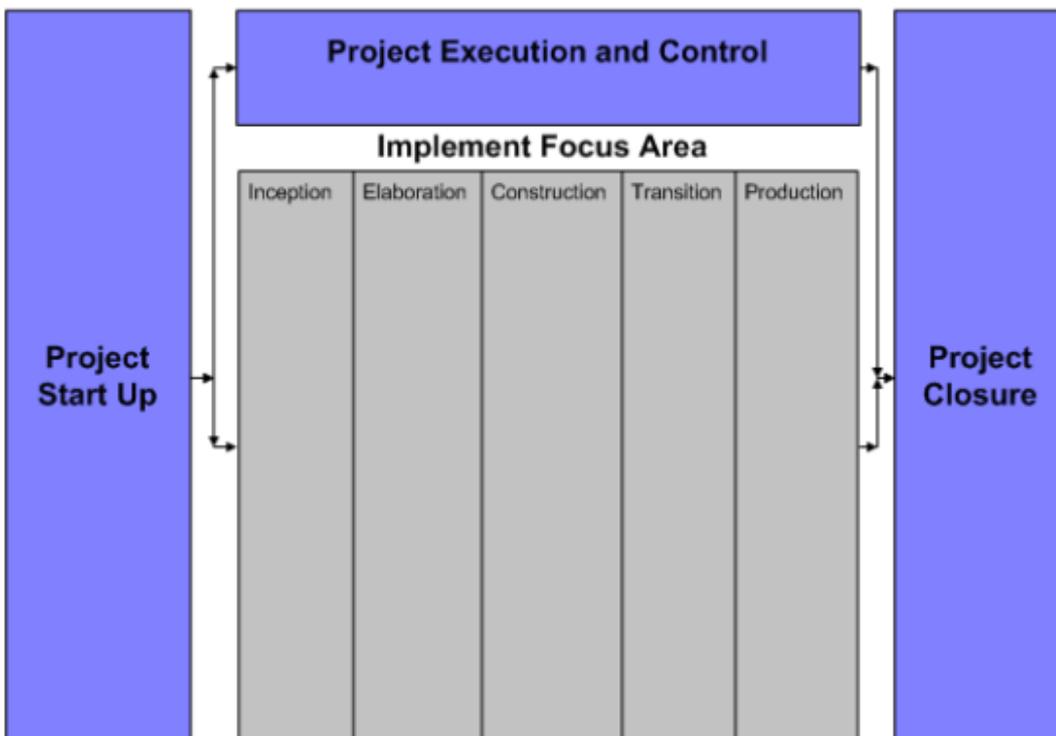
Question No : 6

Select two objectives of the OUM Manage Project Execution and Control phase.

- A. Manage the project resources to deliver on time and in budget.
- B. Gain project acceptance.
- C. Release staff.
- D. Execute against the Project Management Plan.

Answer: A,D

Explanation: Integration of the Manage focus area phases with the Implement focus area phases is illustrated below:



Note:

The Manage focus area has three phases:

- *Project Start Up Phase
- *Project Execution and Control Phase
- *Project Closure Phase

Reference:Oracle Unified Method (OUM)Oracle's Full Lifecycle Method for Deploying Oracle-Based Business Solutions

Question No : 7

Which two items are completed during the Work Management close?

- A. final backup and archiving of the project workplan
- B. back up of the project diary
- C. production of final schedule metric report
- D. payment of all vendor invoices
- E. reconciliation of open accounts payable

Answer: A,C

Explanation:

Note:Work Management - The objective of the Work Management process is to develop the work plan and to define and document the processes and policies to be used to execute, maintain, control and close-out the Project Workplan.

Question No : 8

What describes the initial Iteration Plan for the Inception phase?

- A. It is a static plan, which is set during Bid Transition.
- B. It is created in the Project Startup Phase.
- C. It focuses on the milestones for the Elaboration Phase.
- D. It is not needed because Inception is a short phase.

Answer: B

Explanation:

Note:

The overriding goal of the Inception phase is to gain concurrence among all stakeholders on the

lifecycle objectives for the project. The Inception phase is critical for all projects because the scope of the effort, the high-level requirements, and the significant risks must be understood before the project can proceed. The Inception phase is used to kick off a project; review the strategic direction of the business; and confirm, document, and prioritize the high-level business requirements for the project.

It is also the time to begin assembling and integrating the project team, to scope the entire engagement, and develop the initial project plan.

Question No : 9

Select three types of Envision engagements.

- A. Establish an enterprise IT Governance process.
- B. Install and configure an application.
- C. Define a SOA enterprise engineering process.
- D. Design and build a custom application.
- E. Implement an Enterprise Repository.
- F. Integrate an off-the-shelf application with another application.

Answer: A,C,D

Explanation:

The Envision focus area provides a framework for development and maintenance of enterprise level

IT strategy, architecture, and governance. The Envision guidance helps project team's transition from

enterprise-level planning and strategy activities to the identification and initiation of specific projects.

Question No : 10

Which two statements are true about the Project Management Plan during the Project Execution and Control Phase?

- A. It should not change after it has been agreed to and signed off by the project sponsor.
- B. As the project evolves and you find areas for improvement, the changes need to be reflected in the Project management Plan.
- C. Any changes to it need to be signed off by the client.
- D. It needs to be updated by the Change Control Board.

Answer: B,D

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